

Theme	Goal	Code	Action	Proposed update to Action Plan (ending for September 2024 cabinet)	Status	Phase of Action	Last Cabinet Review From May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Measures 2023/24	The current Monitoring components and # and of 2023/24	Next Measures at end of 2023/24	Reason for missed milestones 2024	Proposed new measures (including any additional measures to be included in the next iteration)	Regulation/Policy/Other	Supporting measures (including any additional measures to be included in the next iteration)	Major Risks to Measure 2023/24	RAG Rating Assessment for the delivery of measure 2023/24	Estimated Cost of Measures 2023/24	Type of Carbon Saving Attributed to Action	
Broad area of activity they all belong to	More specific area of activity	Action code	Most granular level of activity	Most granular level of activity	New/Existing	The phase the action is in: RAG/ Engagement / Implementation / Completed / Closed	Councillor responsible for action	Is this the action part of the 2022 Council Delivery Plan? Yes / No / Partly	Director accountable for action	The team leading on the action	What work has been completed since April 2023 to March 2024	The key milestone(s) for this action	How progress will be measured against the upcoming milestone(s)	When will the milestone(s) be complete (as of March 2024)	Missed Milestone at March 2024	Comment	What is the new milestone?	When the milestone will now be completed by	What is the new KPI?	The major risk(s) to the milestone(s) being completed	RAG / Amber / Green (has assessment for the upcoming milestone) City is a consolidated action post	The cost of completing the upcoming milestone Low: Under £100k Medium: £100k - £1m High: £1m - £10m Very High: Over £10m	How carbon will be saved by an action Enabling: those actions that lead to an indirect carbon saving Direct: those actions that lead to a direct carbon saving
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.1	Define options for energy performance standards. Energy efficiency targets and policy response to update the Building Regulations 2022	Define options for new or new planning policy that requires better energy performance. This will explore the use of absolute energy target methodologies through the Early Review of the Southwark Plan	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Draft evidence base from the consultants have been received. Validity testing will be commissioned to ensure that the new policy will not negatively impact development viability. It is projected that the Early Review for P10 and P70 of the Southwark Plan will go to Cabinet in Autumn 2024.	Conduct the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030	Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2025	N	Conduct the Early Review of the Southwark Plan retrofit policies P10, P60 & P70 and ensure they align with the net carbon zero target by 2030.	Reg 18 consultation on the Early Review of the Southwark Plan policies on energy and retrofitting. To ensure that these policies align with the net carbon zero target by 2030.	Resource	Timeline	Low	Enabling		
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.8	Review planning policy to support the retrofitting of heritage buildings to reduce carbon emissions.	Review planning policy to support the retrofitting of buildings to reduce carbon emissions.	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet to agree external consultation in July 2024.	Draft Climate Change SPD to be prepared Conduct the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030. Add guidance in Householder SPD.	Climate and Environment SPD and Householder Design Guide SPD to go to consultation and then adoption. Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2024 for SPD Jan to March 2025 for Early Review	N	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. 2025	Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource	Timeline	Low	Enabling	
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.11	Embed building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Include revised wording in the energy policies updated in the Southwark Plan Early review to include building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet for external consultation in July 2024. It includes additional guidance on these topics.	Conduct the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as energy efficiency and carbon emissions from operational energy.	Climate Change SPD to go to consultation and then adoption. Formal consultation on the early review of the Southwark Plan in the context of climate change adaptation, biodiversity and air quality	2024 for SPD Jan - March 2025 for Early Review	N	1. Consult on the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as energy efficiency and carbon emissions from operational energy. 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource	Timeline	Low	Enabling	
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.1	Assess options in the early review of the Southwark Plan for encouraging the use of recycled materials in new development as a means of reducing the embodied carbon of new builds	Revise the planning policy in the early review of the Southwark Plan to encourage the use of recycled materials in new development as a means of reducing the embodied carbon of new development	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD has guidance on circular economy statements regarding P12 Reducing Waste. Guidance on circular economy is also present within the recently received State Study (Part C). The SPD will go to Cabinet for external consultation in July.	Conduct the early review of Southwark Plan reducing waste policy (P12) in relation to recycled materials to reduce embodied carbon in new build development. Draft Climate Change SPD to be prepared.	Climate Change Supplementary Planning Document to be adopted. Formal consultation on the early review of the Southwark Plan.	2024 for SPD Jan - March 2025 for Early Review	N	2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource	Timeline	Low	Enabling	
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.2	Ensure compliance with planning policies for improved energy efficiency in all new build properties by standardised measuring frameworks	Improve energy efficiency in all new major development by adopting standardised measuring frameworks through new planning policy	Existing	Research & Design	Clr Dennis	Part	Stephen Platts	Development Management / Planning Policy	Evidence base study has been received which contains both a technical evidence base and policy options for new policies on standardising the energy performance of buildings using operational energy metrics.	Adopt new policy to ensure energy measuring frameworks can be used to close the performance gap between consented, constructed and in use schemes in the Early Review of the Southwark Plan	The updated Southwark Plan is adopted by council	Targeted for delivery in subsequent financial years	N	Early Review for policies P10 & P70 Energy of the Southwark Plan (2022)	2025	The updated Southwark Plan is adopted by council	Resource	Timeline	Low	Enabling	
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.3	Adopt a new Southwark Carbon Price to incentivise onsite carbon reduction in new development. (This would form part of Carbon Offset Strategy)	Assess options for a new Southwark carbon price to incentivise onsite carbon reduction in new development. (This would form part of Carbon Offset Strategy)	New	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Technical evidence base study has been received which contains both a technical evidence base and policy options for how to establish a new carbon price based on PV modelling and predicted energy use.	Prepare carbon price options	Adoption of new Southwark Carbon Price	Early Review of Southwark Plan Adoption 2025	N	Early Review for policies P10 & P70 Energy of the Southwark Plan (2022) to adopt offsetting mechanism to achieve net zero carbon balance.	2025	Adoption of new Southwark offsetting policy within Southwark Plan	Resource	Timeline	Low	Enabling	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.1	Highlight best practice and leading examples of decarbonised buildings		Existing	Engagement	Clr Dennis	N	Stephen Platts	Old Kent Road Team and Development Management	The Old Kent Road Area Action Plan contains detailed design guidance for D1N connection. It is due to go to cabinet in summer 2024 to agree public consultation.	A yearly review will be conducted to identify best practice and leading examples of decarbonised buildings which we can publicise online. Progress so far includes the identification of the buildings.	Yearly review for content	Ongoing	N			Resource	Timeline	Low	Enabling		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.8	Launch a Southwark Green Finance Initiative	Launch further Southwark Green Finance Initiatives	Existing	Research & Design	Clr Battison / Clr Hickson	Y	Tom Shartland	Climate Change Team	First South Green Finance initiative launched Q1 2024. The Southwark Green Investment CM	Southwark Green finance launches	Launch first Southwark Green Finance initiative	2024	N			Funding	Timeline	High (E2m)	Enabling		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.v	Establish a free green homes advice service for homeowners to help make homes greener and lower carbon emissions		Existing	Implementation	Clr Battison	Y	Tom Shartland	Climate Change Team	Agreement that the service will continue to non-08/08/2024. 128 pieces of advice given and 5 calls had means of feedback from residents and Council Water Library.	Continue service beyond the trial period with SBU.	Number of residents given advice	2023 - Milestone complete	N	Review content. Extend offer to building managers at schools and leisure centres	2024	Engagement	Timeline	Low (E8k)	Enabling		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.1	Through the Green Buildings Fund, allocate £2 million to internal capital projects that meet the eligibility criteria by 2024		Existing	Engagement	Clr Battison	N	Tom Shartland	Climate Change Team	Scoping of internal projects underway	Continue to allocate and disperse funds for council projects Open the land to external applicants	Allocate £2 million in funding for Southwark Council capital projects that meet the criteria of the Green Buildings Fund by 2024	2024	N			Timeline (difficulty identifying projects that meet funding criteria)	Timeline	High (E2m)	Direct		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.v	Encourage private sector landlords to increase their EPC to a B or C and enforce minimum energy efficiency standards in private rented sector properties with EPC of F and below, or those that do not have an EPC		Existing	Implementation	Clr Erwin	N	Matt Cludo	Regulatory Services / Housing Enforcement Team	16 landlords signed up to Gold Standard charter. The Secretary of State approved the council's request for these landlords selective licensing designations.	Updated milestones to be agreed since Secretary of State approval of the council's request for these landlords 23/24 annual report.	Number of landlords signed up to the gold standard charter. Number of landlords informed compliant with minimum energy efficiency standards via licensing. Number of successful enforcement actions taken where non-compliant.	2023	N	Five year targets are as follows: - 5 properties improved to EPC E - all consultation efforts to be made to ensure all E rate properties with advice on improving EPC ratings. (Confirming this as a new measure)	2028	Technical (landlords not signing up to the Gold Standard Charter) Resource (difficulties using qualified staff)	Timeline	Low	Direct		
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.1	Set policy and share best practice on installing net-zero heating systems in new non-domestic development that is not connected to the BELCHP District Heat Network	Adopt new planning policy as part of the Southwark Plan early review and share best practice on installing net-zero heating systems in new non-residential development that is not connected to the BELCHP District Heat Network	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Development Management / Planning Policy	Climate Change and Environment SPD draft has been completed and includes additional guidance on these topics. The SPD will go to Cabinet for external consultation in July 2024.	Adoption of SPD 2024. Draft ORR AAP consultation	Adopt relevant guidance in the Climate Change and Environment Supplementary Planning Document and new policy in Old Kent Road Area Action Plan. Website updated.	2024 for SPD. ORR Ongoing	N	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD. 3. Draft ORR AAP consultation	1. August 2024 2. Q4 2024/25 3. Q4 2024/25	The draft Climate and Environment SPD adoption following external consultation. Adopt new policy in Old Kent Road Area Action Plan. Website updated.	Resource	Timeline	Low	Enabling	

2. Low-carbon technologies and practices are encouraged within the Borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C1.v	Develop an advocacy campaign calling on national government to provide increased investment in green homes, including changes in taxation (e.g. VAT) to make retrofit more affordable	As part of our major influencing strategy on council housing financing, including our joint report to government, ensure we include policy and funding recommendations on retrofit and net zero.	Existing	Research & Design	Clr Williams	N	Stephen Gaskell	Policy and Public Affairs	Public affairs influencing strategy on council housing financing has been prepared. Major housing policy report has been commissioned which will make recommendations to government on funding and policies needed to shorten homes. The council hosted a Summit with council leaders from across the country to inform our report and influencing.	Draft housing policy report and make recommendations to government on funding and policies for housing retrofit	Launch of advocacy campaign	2023	N		2025	Run influencing strategy, including making link to delivering net zero on our homes over 2024-25.	Resource	Low	Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Complete	Clr Cryan	N	Ben Plant	Corporate Facilities Management & Asset Management Teams	Action is now complete.	Action is now complete.									Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Complete	Clr Cryan	N	Ben Plant / Sophia Looney / Tom Shearard	Corporate Facilities Management & Asset Management Teams, Leisure	Decarbonisation strategy commissioned with final strategy due Q1 2025	Complete Decarbonisation Strategy and prepare delivery programme			2024	Strategy complete					Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Research & Design	Clr Cryan	N	Ben Plant	Corporate Facilities Management	Technical study and design completed for replacement of boilers in 110 Leazes Road to date, including air source heat pumps to date.	Completion of feasibility studies	Additional feasibility studies underway	2023 - Milestone complete	N				Major works identified	Low	Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Implementation	Clr Cryan	N	Ben Plant	Corporate Facilities Management	Public Order Decarbonisation Scheme (PODS) funding bid submitted in November 2023 to Treasury Select Committee to fund converting operational building	Priority works identified through Operational Decarbonisation Strategy (ODS) bid submitted	Priority works agreed	2023	N			New milestones needed - next outcome of PODS bid	Funding not confirmed	Low	Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Implementation	Clr Cryan	N	Ben Plant	Corporate Facilities Management	A E1.5m refurbishment of Posham Library was completed in July 2023, including low carbon heating and LED lighting	Depending on the outcome of feasibility assessments, prepare funding applications for E1.2m works to be delivered over 2023-24 to include air source heat pumps to date	Feasibility studies complete and proposals started	2024	N			Other works to be done with operational buildings strategy to reduce carbon by 50% by 2026	Project management and delivery resources	High	Direct
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Implementation	Clr Cryan	N	Ben Plant	Corporate Facilities Management	11 air source heat pumps have been delivered to date, including at John Harvard Library and Posham Registry Office. 9 sites have solar PV to date	Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026			2026	Buildings retrofitted	Project management and delivery resources	High	Direct		
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Research & Design	Clr All	N	Stephen Platts	Sustainable Growth	Potential funding scheme being identified - e.g. GLA ACE - Cafeterias	ESM to be spent on gaining Display Energy Certificate for Council Schools. ESM to be used to establish school energy monitoring	Display Energy Certificate obtained	2023 - Milestone Complete	NS				Funding not confirmed	Enabling	
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Research & Design	Clr All	N	Stephen Platts	Sustainable Growth	Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and measures funding for schools with the highest carbon emissions	Complete Decarbonisation Strategy and prepare delivery programme			2025	Strategy complete	Funding not confirmed	Enabling			
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Implementation	Clr All	N	Stephen Platts	Sustainable Growth	Both out to tender - ESO1, ESO2, ESO3 - 11 sites in total for works costs - additional funding needed in order to carry out the works to make schools future-proofed for design and planning	Delivery of works	Successful funding application	2023	N			2026	Funding needed to complete the work - completion date 2026	High	Enabling
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Engagement	Clr All	N	Stephen Platts	Sustainable Growth	Both out to tender - ESO4, ESO5 (1 site in total) for works costs - ESO5 needed in order to carry out the works to make schools future-proofed for design and planning	Delivery of works	Works start on site	2024	N			2026	Funding needed to complete the work - completion date 2026	High (E1.1m)	Direct
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	Existing	Engagement	Clr All	N	Stephen Platts	Sustainable Growth	Stranwick Park Primary School Sports Hall and Crumpton Primary Schools out to tender - ESO6, ESO7 (1 site in total) for works costs. Will need additional funding in order to carry out the works as costs have already been incurred for design and planning	Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026			2030	Buildings retrofitted	Project management and delivery resources	High (E1.1m)	Direct		
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	New	Research & Design	Clr Mavangany		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to ESM upgrade at seven sites LED upgrade scheme approved (part funded externally)	Complete further carbon feasibility assessments for leisure priority energy efficiency works	Commence programme of work	2023	N			2024		Low	Direct
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D1.1v	1. Reduce energy demand and cut energy waste in operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	New	Research & Design	Clr Mavangany		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to ESM upgrade at seven sites LED upgrade scheme approved (part funded externally)	Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026			2026	Buildings retrofitted	CCO emissions reduced by 50%	Ability to work at speed in listed building	Low	Direct	

0. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.x	Have the council's carbon emissions again by 2028, starting on track to cut emissions from the council's operations and vehicles to net zero by 2030 - phase 2, buildings strategy.	New	Engagement	Cllr Battenon (lead) / Cllr Cross / Cllr Mwangiye	Tom Sharland	Climate Change Team	Operational Buildings Decarbonisation Strategy has been commissioned.	Publish council buildings decarbonisation strategy, defining net zero pathway up to 2030.	Strategy approved. Delivery plan prepared	2024	N						Low	Direct
0. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vi	Install clearer, safer, greener LED street and estate lighting across the whole borough	Existing	Implementation	Cllr McAsh	Y	Marl Club	As of January 2024, 9138 street luminaires have been replaced with LED luminaires. (Confirming figures for Q4 23/24)	Install 9000 LED luminaires by end of Q4 23/24.	9,000 luminaires replaced with LEDs	2026	N		11,000 LEDs by 2026			High (£2.18m)	Direct	
0. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.viii	Ensure all council buildings are moved to 100% renewable energy tariffs.	Existing	Implementation	Cllr Battenon	N	Tom Sharland	All operational on green electricity tariffs. Continue to review for green gas, but challenging market especially if price increases have to be passed to residents.	Move all operational building gas access to green tariffs and move non-operational buildings to green electricity tariffs. This means all stored energy supplies will be sourced from a green tariffs other than gas for council housing.	All council buildings on green energy tariffs.	2023	N				2024	Medium (~500k)	Direct	
0. Decarbonise operational council buildings	3. Guidance and support given to schools and academies to improve energy efficiency and reduce waste	D.3.j	Launch a network of Southwark Let's Go Zero schools to get children and parents involved in action to tackle the climate emergency	Existing	Engagement	Cllr Ali	Y	Tom Sharland	Climate Change Action Plan Guide is being developed. 121's held with schools, questionnaires responses collected, working group joined with other boroughs, research to DfE targets and Southwark Climate Action Plan Guide conducted as method to increase SCAS members. Launch of Southwark School Climate Action Plan Guide	Climate Action Schools Network to continue supporting schools in developing climate action plans and getting schools to sign up to Let's Go Zero.	20 schools signed up to Let's Go Zero and Climate Action Schools meetings taking place every term.	2023	N				2024	*Timeline Resource	Low	Enabling
0. Decarbonise council housing	4. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.i	Discussions energy efficiency. Representative and responsive housing for the borough. Energy efficiency. Representative and responsive housing for the borough.	Existing	Implementation	Cllr King	X	Stuart Davis	Major works programme have changed. Decision to make capital works and energy efficiency a priority.	Undertake feasibility studies for the Brandon Estate	Brandon Estate feasibility assessments complete	2023	X	Delayed not feasible	New milestones and dates needed to deliver. See suggested update to action points			Funding	Medium	Enabling
0. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.1.i	Prepare a council housing decarbonisation strategy, and prioritise energy efficiency improvements and maximise funding for housing with the highest carbon emissions	New	Implementation	Cllr King	Y	Stuart Davis	Asset Management	Decarbonisation Strategy complete	2025			Decarbonisation Strategy complete	2025	Strategy complete	Funding	Medium	Enabling	
0. Decarbonise council housing	4. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.ii	Discussions energy efficiency. Representative and responsive housing for the borough. Energy efficiency. Representative and responsive housing for the borough.	Existing	Implementation	Cllr King	X	Stuart Davis	Asset Management	1,858 condensing boilers installed in 2023. New works programme have been commissioned for properties with the highest carbon emissions.	High scheme decarbonisation with smart metering improvements. Smart metering. Strategy in progress	2023	N		New milestones and dates needed to deliver. See suggested update to action points		Resource (initial resources to bid for funding)	Low	Enabling	
0. Decarbonise council housing	4. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.iii	Discussions energy efficiency. Representative and responsive housing for the borough. Energy efficiency. Representative and responsive housing for the borough.	Existing	Implementation	Cllr King	X	Stuart Davis	Regeneration & Development	Agreement to use EPCoA funding to improve energy efficiency of council properties.	Deliver EPCoA funding project	2024	N		Deliver energy efficiency work to 26 properties.		Timeline (align to the Asset Management Strategy)	Very High (approximately £34m to bring up entire stock to EPC-C)	Direct	
0. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.1.ii	Implement decarbonisation of council housing that prioritises energy efficiency improvements for housing with the highest carbon emissions or through housing maintenance	New	Implementation	Cllr King	Y	Stuart Davis	Regeneration & Development	Agreement to use EPCoA funding from energy companies to deliver energy efficiency work to 96 properties.	Commission detailed decarbonisation plans where needed.	2030		Number of homes retrofit	Timeline (align to the Asset Management Strategy)	Very High (approximately £34m to bring up entire stock to EPC-C)		Direct		
0. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.i	Carry out initial feasibility and commercialisation assessments with the aim of increasing the number of homes on the SELCHP network	Existing	Implementation	Cllr King	N	Stuart Davis	Asset Management (Engineering Services)	Feasibility work has been undertaken. Work continues on the commercial and legal terms of contract, which is close to completion.	New heat network project will deliver low carbon affordable heat to over 3,000 Southwark homes on eleven estates and five schools.	Successful completion of commercialisation and contracts signed	2023	Y	2024			High (project capital -£8m)	Direct	
0. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.ii	Replace gas as a heating source on the Cornhill, Newington and Wyndham housing estates	Existing	Implementation	Cllr King	N	Stuart Davis	Asset Management (Engineering Services)	Action is now complete.	Action is now complete.	2023	N		Technical (heat pumps not achieving performance specification)			High (project capital -£8m)	Direct	
0. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.iii	Complete feasibility studies (with input from residents) which will allow energy estimates in the borough to design alternatives to gas as an energy source	Strategy	Research & Design	Cllr King	N	Stuart Davis	Asset Management (Engineering Services)	Seven feasibility studies completed that will show efficiency improvements that are needed.	Procurement of seven further detailed feasibility studies to set the scope for upcoming major decarbonisation works at high priority estates. Southwark will be consulting with residents as part of the works process.	Complete feasibility studies	2023	Y	2024	Confirmation on further two feasibility studies as required by milestone	Resource	Medium (£200k)	Enabling	
0. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.iv	Implement a standardised measuring framework to ensure compliance with planning policies for improved energy efficiency in all new build Council properties	Existing	Research & Design	Cllr Dennis	Part	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus for Ann Moss Way and Anney Estate	Identify location, cost scheme and secure funding	2026	N		First Passivhaus scheme delivered			Enabling		
0. Decarbonise council housing	3. Make all of our future council home projects net zero	E.3.ii	Focus on pilot schemes for low carbon homes which can inform policy, including piloting Southwark's first 'Passivhaus' council homes	Existing	Implementation	Cllr Dennis	Y	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus	Identify location, cost scheme and secure funding	2026	N		First Passivhaus scheme delivered	Funding	High	Direct		
0. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.i	Outside the number of cycle hangers in the borough to meet a target of 1000 by 2026	Existing	Implementation	Cllr McAsh	Y	Marl Club	Highways	738 cycle hangers have been installed by end of 23/24. An additional 20 were scheduled for March installations but have been postponed until June due to consultation stage.	Increase the amount of hangers to 1000 in total by 2026	Number of cycle hangers in borough	2026	N			Funding and resource	High (£1.28m)	Direct	
0. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.ii	Assess feasibility of new locations to extend the cycling network	Existing	Engagement	Cllr McAsh	N	Marl Club	Highways	Work underway as part of the Streets for People programme to assess and prioritise improvements to the cycle network. Programme is conducting feasibility on a ward level, with delivery following an resource permit.	Consult on two new cycle schemes and secure funding for a further feasibility on Borough Rd	Cycling Plan refreshed	2023	Y	Streets for People consultation extended into 2024	2026 - TL - submitted the Form A to start process of securing 2024/25 LIP funding on 3 November. Adopted Cycling Plan	2025 - TL - submitted the Form A to start process of securing 2024/25 LIP funding on 3 November. Adopted Cycling Plan	Flexible resourcing to that deliver the improvements is not consistently available.	Low (£25k)	Enabling

F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.iii	Increase cycle network coverage across the borough	Existing	Implementation	Cllr McAugh	Part	Met Club	Highways	Work to enhance the cycle network is underway as part of Streets for People strategy Cycle Plan, due for adoption in summer 2024 - Km of segregated cycle lanes implemented for 2023/2024 is 1.3km on Lower Rd - C4	Increase signed cycle coverage by 7km	Adopt Cycling Plan and increase km of signed coverage	2025	N			Resourcing availability to deliver the improvements identified in the feasibility work.	High	Direct		
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.iv	Provide free cycle training for residents, including young people, those with disabilities and cargo bike training	Existing	Implementation	Cllr McAugh	N	Met Club	Community Transport	Cycle training has been provided for children - 1623 and Adults - 657	Tender for new cycle training contract March 2024 Provide cycle training for 3000 children and adults Promote training more widely	Cycle training is in place	2024	N		Create container store in Pocham Rye to assist with cycle training	Low	Enabling			
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vi	Improve access to walking in the borough and actively promote this as a convenient method of transport	Existing	Not Started	Cllr McAugh	Y	Met Club	Highways	Surveyed following roads complete in order to improve the width of the footway and make it more accessible for pedestrians: Braganza Street, Sonika Street, De Laune Street, Deylon Grove Brandon Street.	Deliver the Equal Pavements Project, working with older people, those with disabilities and limited mobility to make sure Southwark's streets are accessible for everyone	Project delivery	2026	N		Resource	£1m	Direct			
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vii	Highway design minimises emissions through low-carbon design	Existing	Implementation	Cllr McAugh	N	Met Club	Highways	Ongoing use of carbon dashboard for highways construction processes Trial of low carbon operations plants and HVO fuel to reduce operational carbon	Implement PAS 2080 - standard for managing carbon in building and infrastructure, looking at whole value chain and carbon reduction through intelligent design, construction and use.	Highways work begins to embed PAS 2080 and work towards accreditation	2024	N		New Milestone to be agreed	Funding	Medium (£200k)	Direct		
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.viii	Highways contractor minimises emissions through low-carbon construction practices	Close	Implementation	Cllr McAugh	N	Met Club	Highways	Close action - Duplication with F.1.vii											
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.i	Deliver 1,000 more electric vehicle charging points by 2026, so there are more electric vehicles in the neighbourhood	Existing	Implementation	Cllr McAugh	Y	Met Club	Highways	Action in now complete 1600 EV chargepoints delivered in total - pause in delivery of lamp column CPs, focus on rapid CPs. A new EV Project Manager is due to join the team in 2024	Action is now complete.	1600 EV installed	2024	N		Technical (delays due to global material shortages)	Medium (£400k)	Direct			
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.ii	Implement a borough-wide strategy for EV infrastructure by 2023, including stakeholder needs (e.g. taxis)	Existing	Implementation	Cllr McAugh	N	Met Club	Asset Management	EV Plan public consultation complete Review of responses underway Recruitment underway for EV Project Manager	EV Plan adoption	EV Strategy complete and due to be signed off December. Recruitment will start soon for an EVM	2023	Y		Consultation extended	Low	Enabling			
G. Discourage the ownership and use of polluting private cars	2. Electric vehicles are actively incentivised to boost uptake	G.2.iv	Review parking charges to discourage the use of polluting cars	Existing	Complete	Cllr McAugh	Y	Met Club	Parking Enforcement	A benchmarking review on on-street parking was completed in November 2023. Our short term parking charges also have a surcharge for diesel powered vehicles.	Action is now complete Revised fees and charges from April 1st 2023	Revised fees and charges implemented	2024	N		Continue to monitor and benchmark parking fees	Consultation	Low	Enabling		
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.i	Pilot incentives for residents to give up their cars altogether	Existing	Not started	Cllr McAugh	Y	Met Club	Highways	Streets for People Strategy public consultation completed and review of responses underway. Objective 4.6 in the strategy is to provide every household with an alternative to owning a private vehicle, such as our clubs, within five minutes' walk, by 2030	Streets for People Strategy adopted.	Streets for People Strategy adopted.	2023	Y		Consultation extended into 2024	Low	Enabling			
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.ii	Implement borough-wide controlled parking zones (CPZ) coverage	Existing	Implementation	Cllr McAugh	N	Met Club	Highways	66% of the road network is within an existing CPZ	100% of adopted roads by 2024	Implement parking controls on all streets across borough by 2024.	2024	N		Deliver new CPZs where supported by evidence	2026	Implement parking controls on all streets across borough by 2024.	Consultation	High	Direct
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iii	Introduce measures to ensure that more roads are closed to private cars at the start and end of the school day	Existing	Implementation	Cllr McAugh	Y	Met Club	Highways	6 school streets with timed closures were introduced during 23/24 FY	All schools to have a school streets by 2026, where this is not possible other measures to create safer and more pleasant environments outside of schools.	School streets or similar measures for all schools in borough.	2026	N		No major risks identified	High (£2.5m)	Direct			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.i	Collaborate and lobby transport operators including Transport for London to make bus journeys quicker, more reliable and zero-emission	Existing	Engagement	Cllr McAugh	Y	Met Club	Highways	Working with TfL to improve bus routes on Pocham Rye. Funding secured from LIP for completion of design of Pocham Rye bus priority measures in 24/25.	Funding secured from LIP for completion of design of Pocham Rye bus priority measures in 24/25	Complete bus priority schemes in Pocham, and access to public transport Rye bus priority measures in Denmark Hill	2025	N		Resource	High	Enabling			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.ii	Campaign for the reopening of Cannonville Station and the extension of the Balcombe Line	Existing	Engagement	Cllr McAugh	Y	Stephen Platts	Planning - Old Kent Road Team	Launched an economic impact report, with Central London Forward and Lewisham, at a well-attended parliamentary event. Revised our influencing strategy and communication materials.	Ongoing lobbying for a support of Balcombe line upgrade and extension	Campaign launched	2024	N		Resource	Low	Enabling			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.iii	Use our position as a council and through regional bodies that Southwark sits on to lobby the Mayor of London and TfL to prioritise their bus and active transport strategies, as well as land upgrades for rail networks	Existing	Engagement	Cllr Williams	Y	Stephen Gaskell	Policy, Partnerships and Performance	Through the Leader's position as Chair of the Transport and Environment Committee, we are inputting into London Council's engagement with TfL, supporting their negotiations with government to secure a long-term funding settlement that can contribute to localising and accessibility ambitions.	Ongoing engagement with London Council, TfL, and their negotiations with government to secure long term funding	Joint approach to lobbying national government on the area agreed	2024	N		Resource	Low	Enabling			
I. Reduce unnecessary journeys	1. Remote working is encouraged to reduce commutes in the borough	I.1.i	Use the Digital Infrastructure Strategy to facilitate the provision of widespread Wi-Fi and high-speed connected areas across the borough for remote working	Existing	Close	Cllr Cryan	Y	Dionne Lowndes	Digital Infrastructure	46,502 properties gigabit-enabled 114 properties with a gigabit connection Action now closed as both providers have stopped service so additional connections will be in the double digits	Delivering fibre optic broadband to 6000 units per annum including homes, businesses and community centres	Delivering fibre optic broadband to 6000 units per annum including homes, businesses and community centres	2024	N		No major risks identified	Low	Enabling			
I. Reduce unnecessary journeys	2. Commercial journeys across the borough are reduced and consolidated to be more efficient	I.2.iii	Explore greater use of the Thames for freight and delivering into the borough, minimising impact of polluting vehicles on roads	Existing	Research & Design	Cllr McAugh	N	Met Club	Regulatory Services	Bankside trial complete in Jan 2024 Parcel Locker is installed at South Dock Marine. Locked with Cross River Partnership to scope a consolidation centre.	Involvement in Smarter Greener Logistics (SGL) project with Cross River Partnership Use CALL project to explore feasibility of a micro hub at Surrey Quay Shopping centre and placement of lockers at South Dock Marine	Secure funding to support Smarter Greener Logistics (SGL) project. Have signed up to the SGL.	2024	N		Agree new parcel locker project with Cross River Partnership	Funding	Low	Direct		
J. Cut down unnecessary flying & encourage offsetting flight emissions	1. Aviation-based journeys are reduced in frequency to reduce associated carbon emissions	J.1.i	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)	Existing	Complete	Cllr McAugh	N	Tom Sharland	Climate Change	Action is now closed. The council objected to the expansion of city airport through the planning process.	Expanded communications online to residents around avoiding air travel.	Update council website to include more effective communication	2024	N		Resource	Low	Enabling			
K. Carbonic council approval	1. Total number of journeys by staff are reduced in the borough	K.1.i	Support long-term remote working practices for council employees	Existing	Research & Design	Cllr McAugh	N	Ben Plant	Human Resources	This work will be delivered as part of our new people strategy, which sets out the council's vision for working at the organisation in future. In 2024, there has been significant engagement with staff at every level of the council to shape the strategy. Implementation will begin in 24/25.	Develop hybrid working policy	Consult on policy and framework	2024	N		Design new flexible working approach	Consult on new flexible working approach	Resource	Low	Enabling	

K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.1	Undertake review of Council staffs commuting and general travel patterns and provide guidance on sustainable travel	Existing	Not Started	Clr McAsh	N	Tom Sharland	Climate Change	Most recent staff survey conducted in 2020	New staff survey undertaken	Undertake staff travel survey	2024	N			Timeline	Low	Enabling		
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.2	Launch an internal educational campaign advertising the funding schemes available which subsidise the cost of EV	Existing	Research & Design	Clr McAsh	N	Mat Club	Climate Change	No further work to date	Scoping for salary sacrifice scheme and identify preferred supplier	Agree with HR a preferred scheme that can be adopted by the council	2023	Y	Reourcing/Prioritisation given to other projects		No major risks identified	Low	Enabling		
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.1	Identify opportunities for installation of EV charging points on council premises	Existing	Implementation	Clr McAsh	N	Mat Club	Asset Management	EV Plan public consultation complete. Review of responses underway. Recruitment underway for EV Project Manager	Adoption of EV Plan. Identify new locations as part of EV Plan delivery	Adoption of EV Plan	2023	Y	Consultation extended into 2024		Resource Funding	Low	Enabling		
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.2	Design and implement a strategic plan to trial low emission vehicles into the LGV/HV fleet (including waste and highways)	Strategy	Complete	Clr McAsh	N	Mat Club	Waste & Cleanery	Action complete. The potential for a trial of low emission eHDV waste collection vehicles has been investigated but will not be taken forward at this time. The potential for such a trial in the future will be kept under review.	Decision to undertake eHDV trial or delivery	Completion and sign off of waste contract deed of variation 2022	2024	N			Technical (industry-wide demand increases which has extended delivery dates)	High (£1.6m 5 eHCVs)	Direct		
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.3	Review and update fleet management guidelines to specify that certain vehicles must be Ultra Low Emission Vehicles (ULEV)	Existing	Implementation	Clr McAsh	N	Mat Club	Traded Services	Strategic Options Assessment Commercial Fleet Procurement agreed in Oct 2023 that ensures that reductions in emissions are achieved to support the council's target of zero carbon emissions by 2030. Fleet procurement framework agreed.	Increase the number of electric vehicles that are in Council's fleet Programme of work for the Vehicle Replacement Strategy put to cabinet	Incorporate 4 new electric vehicles into the fleet to replace existing hybrids	2023	N	Identify service area's commercial vehicle needs and possible funding models	2024	Agreed programme of approval and delivery	Timeline Consultation	Low	Enabling	
L. Improve local renewable energy infrastructure	1. Increase direct access to renewable energy	L.1.1	Explore feasibility of buying energy for the borough through a Purchase Power Agreement (PPA)	Existing	Research & Design	Clr Bateman	N	Tom Sharland	Climate Change Team	Options have been developed for a combined PPA with a number of London boroughs.	Engage with other London authorities to assess possibility of a collaborative PPA	Meeting with other London boroughs to progress	2023	N	Complete feasibility of PPA	2024	Technical - Needs buy-in from other London boroughs to progress	Low	Direct		
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.1	Coordinate with UK Power Networks to highlight what the grid connection and/or reinforcement needs are for the borough	Existing	Research & Design	Clr Bateman	N	Bhart Davis / Tom Sharland	Climate Change Team	Energy network report received from consultants that investigates the network impact of decarbonisation in Lambeth, Lewisham and Southwark. South London Local Area Energy Plan (SLLAEP) project commenced with GLA.	Deliver Energy Networks feasibility project with Lambeth and Lewisham, to highlight work needed to ensure grid can cope with increased electrification. This work includes UKPN as a stakeholder.	Completion of feasibility project	2023	N	Complete initial stage of LAEP feasibility	2024	Resource	Low	Enabling		
L. Improve local renewable energy infrastructure	3. Full access to renewable energy from the national grid	L.2.2	Work with the Mayor of London to lobby government on the transition to a zero carbon national grid	Existing	Research & Design	Clr Williams	N	Stephen Gaskell	Policy Partnerships and Performance	Public affairs priorities mean our influencing around climate change is via our housing and our transport priorities - where we think we have most influence and therefore can be efficient and effective.	Identify opportunities to support the Mayor of London in lobbying national government.	Joint approach to lobbying national government on the area agreed	2023	Y	Reourcing		Resource	Low	Enabling		
M. Move towards green energy for businesses residents and other organisations	3. Installations of renewables are protected and encouraged by council policy	M.3.v	Explore increased support for renewables through the Early Review of the Southwark Plan and through Development Management processes	Existing	Research & Design	Clr Denis	N	Stephen Platts	Planning Policy Development	Energy technical Evidence Base study has been received. It contains a technical evidence base and policy options for helping to ensure that PV is maximised on available rooftops, with and without considering BMS and UDF requirements.	Conduct the early review of the Southwark Plan Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD)	Climate Change Supplementary Planning Document to be adopted	2024 for SPD Jan - March 2025 for formal consultation on Early Review of Southwark Plan	N		1. Conduct the Early Review of the Southwark Plan 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	The draft Climate and Environment SPD Adoption following external consultation. Early Review of the Southwark Plan Policies PTO Energy to go to Cabinet for approval for Reg 18 consultation.	Technical (regulation - changes) Resource Timeline	Low	Enabling
N. Tackle fuel poverty by promoting and providing accessible energy alternatives	2. Promote community renewable technology projects	N.2.1	Support community energy projects where a demonstrable carbon saving can be made	Existing	Implementation	Clr Bateman	N	Tom Sharland	Climate Change	Round 1 of Southwark Community Energy Fund launched. Launch event complete with 37 attendees. 50 applications received and reviewed. 22 projects recommended for funding. £400k will be invested in community energy projects.	Launch Southwark Community Energy Fund to the public	Southwark Community Energy Fund launched	2023	N		2025 - Launch Round 2 of fund 2026 - Completion of Round 1 delivery	Timeline	Low	Enabling		
O. Reduce energy demand and cut energy waste	1. Shift to low carbon and energy efficient appliances	O.1.1	Provide guidance and support to residents and businesses on low carbon energy efficiency through creation of an Energy Savers Service	Complete	Implementation	Clr Cryan	Y	Clive Pathwayman	Finance	The energy savers service is available through Citizen's Advice Southwark and has achieved £27,686 of support to residents looking to save on their heating bills since opening in 2022. The service has supported 741 vulnerable residents as of January 2024.	Number of residents supported through Energy Savers Service	Service Launched Track number of households supported through the service.	2023	N		2025 - project end date?	Resource	Low	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.1	Provide solar panel installation services for council housing properties - phase 1 feasibility studies	Existing	Research & Design	Clr King	14	Ben Platt	Housing & Communities	Asset Management budget approved for 2023 and 2024 - no allocated budgeted resources. Asset Management team assessed ECO funding for 14 public sector residential properties.	Deliver ECO projects	Number of homes	2023	N		2024	Technical (proposal and approval - access, effects or necessity). Timeline (procurement) Funding	Medium (ECO's)	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.2	Provide solar panel installation services for council housing properties - phase 2 proposals & consent sought	Existing	Research & Design	Clr King	14	Ben Platt	Housing & Communities	Asset Management budget approved for 2023 and 2024 - no allocated budgeted resources. Asset Management team assessed ECO funding for 14 public sector residential properties - ECO's.	Deliver ECO projects	Align approach to council homes - solar panels with Social Housing Improvement Plan	2024	N		2024	Technical (feasibility of solar installation in certain properties) Resource	Medium	Direct		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.3	Provide solar panel installation services for council housing properties - phase 1 feasibility studies	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Feasibility response	Completion of feasibility studies	Feasibility study complete	2023	16			No major risks identified	Low	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.4	Provide solar panel installation services for council housing properties - phase 2 proposals & consent sought	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Feasibility response	Projects to commence on site.		2023	16			Funding not confirmed	Low	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.5	Provide solar panel installation services for council housing properties - phase 3 proposals & consent sought	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Feasibility response	Subject to feasibility of further solar offices will have start by July 2024	Number of offices	2023	N			Feasibility study to be completed	High	Direct		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.6	Provide solar panel installation services for council housing properties - phase 4 proposals & consent sought	Existing	Research & Design	Clr AS	14	Stephen Platts	Sustainable Growth	Action is now complete. Feasibility studies completed. The results showed that Council's primary workload is available for Solar PV installation. Installation of Solar PV on Council House 4000 building will now proceed to the delivery.	Complete feasibility		2023	N			Technical (lack of availability)	Low	Enabling		

P. Boost renewable energy	1. Increase capacity to connect solar in the borough	P.1.1b	Reconnect solar panels, reconnection projects, rewire for renewable energy schools - phase 2 - funding issue	Partner with and invest in community groups to develop sharing and circular economy	Existing	Implementation	Clr AS	N	Stephen Potts	Sustainable Growth	Feasibility study is completed. The results of the survey suggest to proceed with the installation of the solar PV. Reconnect solar panels, reconnection projects, rewire for renewable energy schools - phase 2 - funding issue	Complete feasibility	Feasibility study completed	2024	N		The plan is to install the panels within the financial year	No major risks identified	Low	Enabling		
P. Boost renewable energy	1. Solar PV capacity is increased in the borough	P.1.1a	Progress the feasibility of a borough solar panel park	Partner with and invest in community groups to develop sharing and circular economy	Existing	Research & Design	Clr Batteson	N	Tom Sharland	CCT	Action is now complete. Solar feasibility study for the Longfield site complete. Decision made to not progress due to significant risk and timescales to secure grid connection.	Complete feasibility	Viability assessment complete	2023	N			Technical (issues connecting to the National Grid) Resource	Low	Enabling		
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1	Partner with and invest in community groups to develop sharing and circular economy	Partner with and invest in community groups to develop sharing and circular economy	Existing	Implementation	Clr Batteson	Y	Tom Sharland	Climate Change	Library of Things fully operational in Canada Water Site was opened in July 2023. Up to April 2024 there has been 907 items borrowed by 720 people 21.2 tonnes of carbon has been saved and 3 tonnes of waste has been prevented.	Public launch of the Library of Things	Site open to public	2023	N		Complete scoping assessment into viability and feasibility of expanding to further sites in the borough	2025	Make decision on new sites	No major risks identified	Low (E33k Two year installation and maintenance)	Enabling
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.2	Support for residents on reducing barriers to improving recycling in areas with low rates	Support for residents on reducing barriers to improving recycling in areas with low rates	Existing	Implementation	Clr McAsh	N	Mail Club	Waste & Cleaning	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates.	Corporate key messages has been agreed to encourage behaviour change. Veolia completed survey of recycling capacity in council estates	Survey completed, data analysed. Informing estate plans for pilot estates.	2024	N		Based on survey results identify areas where recycling capacity to be increased. Within Q4 2024 to introduce a collection change (as part of estate plans) to increase capacity between recycle and refuse collection in a pilot areas	Resource (needs dedicated communications resource for waste within the council) Funding	Low	Enabling		
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1b	Increase percentage of waste recycled, ensuring that Southwark has one of the highest rates in inner London	Increase percentage of waste recycled, ensuring that Southwark has one of the highest rates in inner London	Existing	Implementation	Clr McAsh	Y	Mail Club	Climate Change	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates. 33% of waste recycled against 35% target.	Delivery of communications agreed through the Waste Management Strategy Extension	Survey completed, data analysed. Informing estate plans for pilot estates.	2023	N		2024	Resource		High	Direct	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1v	Reduce amount of waste sent to landfill	Reduce amount of waste sent to landfill by increasing household food waste collections in the borough	Existing	Implementation	Clr McAsh	Y	Mail Club	Waste & Cleaning	Decision agreed in principle for a roll out of waste food collection scheme in autumn 2024. Project plan, budget and finance is in place.	An initial food waste plan to extend food waste provision to all households in Southwark	Delivery of food waste plan commences	2024	N			Resource		High	Direct	
Q. Move toward a more circular economy	2. Drive behaviour change in Southwark's businesses to reduce consumption	Q.2.2	Explore development of Recycling Reward Schemes which would incentivise commercial sites and workplaces based on the amount of waste they avoid throwing away	Explore development of Recycling Reward Schemes which would incentivise commercial sites and workplaces based on the amount of waste they avoid throwing away	Existing	Research & Design	Clr McAsh	N	Tom Sharland	Climate Change	Close Action. LBS collects a small proportion of commercial waste. Businesses are well incentivised to recycle via their existing private waste collection contracts	No work complete on action in 2023/24		2023	Y	Recommend action is closed	Recommend action is closed	Recommend action is closed	Recommend action is closed	Resource	Low	Direct
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.1	Deliver public campaigns to encourage people to adopt a more meat-free diet	Develop a promotion plan to encourage eating climate friendly diets and meat and dairy reduction	Existing	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23. Sustainable Food Action Plan is drafted and to be signed off in Q1 2024/25	The approach for a campaign will be considered within council's upcoming Sustainable Food Strategy.	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2024	N		Deliver promotion to encourage eating climate friendly diets and meat and dairy reduction	2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding	Low	Enabling
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.1b	Set up a campaign to encourage commercial sites in workplaces, including those in workplaces provide less meat and dairy catering	Extend the School Meals Transformation programme to nursery and secondary schools, and use school procurement, the school curriculum and catering provisions to promote less meat and dairy and increase vegetables, nuts and pulses in diets. Introduce meat free days on school menus.	Existing	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	All schools taking part in the programme have a vegetarian meal option every day. Some schools have meat free days	Approach to campaign to be developed within council's upcoming Sustainable Food Strategy	Number of schools taking part in the programme	2023	N		Procurement strategy for a School Food Framework for school food services, including climate and sustainability standards, agreed June 2024. Framework offered to schools by January 2025	2025	Number of food projects supported. Neighbourhood food model is evaluated and a plan for future delivery developed.	Resource Funding	Low	Enabling
R. Support more sustainable diets	2. Waste from food consumption is decreased	R.2.1b	Expand networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Strengthen networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Existing	Implementation	Clr Akoto	Y	Sargeta Lealy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23	Approach for expanded networks to be developed within council's upcoming Sustainable Food Strategy	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2023	N		Deliver promotion to encourage reducing food waste and further strengthen SFAA network through reviewing membership, extending to new groups and setting up sharing of best practice.	2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding	Low	Enabling
G. Greener businesses and supply chains	1. Improved sustainability of local supply chains	G.1.1	Use connections to businesses and markets to facilitate shorter supply and distribution chains	Use connections to businesses and markets to facilitate shorter supply and distribution chains	Existing	Engagement	Clr Batteson	N	Tom Sharland	Climate Change	Local economy team have planned a pilot project with the London, partnering with the BID to develop circular business ideas including supporting best practice for local supply chains. The Southwark Climate Collective offer free expert support to businesses in the borough as part of their supply chain workstream.	Host a climate meeting with the BID to discuss best practice and strategies to progress waste conversation, including visiting Better Bankside's waste consolidation point.	Project scoping document developed	2023	N		Pilot project delivered	2025	Number of businesses engaged by pilot	Resource Funding	Low	Enabling
G. Greener businesses and supply chains	2. Businesses are supported to improve rates of reuse and recycling	G.2.1	Utilise existing businesses to promote collection of waste and recycling	Utilise existing businesses to promote collection of waste and recycling	Existing	Engagement	Clr Batteson	N	Tom Sharland	Climate Change	The Southwark Climate Collective offer free expert support to businesses in the borough as part of their waste workstream	Complete mapping exercise of business networks		2023	N		Completion of Southwark Climate Collective waste workstream	2025	Number of businesses engaged through workstream	Resource Funding	Low	Enabling
G. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	G.3.1	Develop and deliver a Sustainable Freight and Last Mile Delivery Hub Plan by 2026 that prioritises areas of greatest need and potential	Develop and deliver a Freight Plan by 2026 that prioritises areas of greatest need and potential	Existing	Research & Design	Clr McAsh	N	Mail Club / Stephen Potts	Sustainable Travel	ODR AAP is being currently drafted and includes requirement for Last Mile Delivery provision. Two Last Mile Delivery schemes have been considered in the Clr Matt Road Opportunity Area - 25 Mandala Way and 6 12 Valley Road. Mandala Way scheme is under construction. Early work on Freight Plan commenced. Deliver hubs.	Identify resource and funding to lead on Freight Plan Review existing council policy and projects to set ambition within a London context.	Freight Plan adopted	2024	N		Complete Freight Plan and construction of Mandala way last mile hubs	2024		Resource	Low	Enabling
G. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	G.3.1b	Support businesses to switch to zero pollution delivery vehicles, funded with them to shift more local deliveries to electric cargo bikes	Support businesses to switch to zero pollution delivery vehicles, funded with them to shift more local deliveries to electric cargo bikes	Existing	Engagement	Clr McAsh / Clr Erwin	Y	Mail Club	EFT	A consultant has been commissioned to prepare a report for the next steps for a consolidated roll out of cargo bikes by the council.	PID complete but decision to be made if this completes milestone	Scoping work complete	2024	N		Develop councilwide options for cargo bike scheme including consideration of a grants programme	2025	Resource Funding	Low	Enabling	
T. Implemented a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.1	Map and forecast jobs and skills demand from Southwark's climate change investments and track jobs created	Map and forecast jobs and skills demand from Southwark's climate change investments and track jobs created	Existing	Implementation	Clr Batteson	Y	Clive Palfreyman	Local Economy	1870 Green Jobs created	At least 2000 green jobs created by 2026	Number of green jobs created	2026	N			Resource	Low	Enabling		
T. Implemented a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.1b	Connect communities, employers, skills providers and job brokerage organisations in a local green skills supply network	Connect communities, employers, skills providers and job brokerage organisations in a local green skills supply network	Existing	Implementation	Clr Batteson	N	Clive Palfreyman	Local Economy	The feasibility study for additional fabric retrofit completed Q4.	Agree medium term (2-3 year) delivery plan and resources for creating a green job and skills network across Southwark, Lewisham and Lambeth	Feasibility completed		2023	N		Review study and prepare delivery plan and secure resources to deliver the programme	Resource	Medium	Enabling	

T. Implement a Green New Deal	2. Growth of the local economy and innovative new green businesses	T.2.B	Support innovation in green business sectors through council business support and workspace programmes	Existing	Implementation	Clr Batteson	N	Cive Pathayman	Local Economy	2 incubators and two accelerators have been delivered: 18 green enterprises have been supported through our Southwark Pioneers Fund in the last financial year.	Green businesses supported to start up or grow under the Southwark Pioneers Fund	Number of business supported	2023	N	Economy		2025	Timeline		Medium	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.J	Support SME decarbonisation through council business support and workspace programmes	Existing	Research & Design	Clr Batteson	N	Cive Pathayman	Local Economy	Southwark Climate Collective have begun to offer expert advice on decarbonisation for waste, freight, energy, and supply chain for SMEs in the borough. ReLondon have begun design on their pilot project Better Business BID are leading the Southwark Climate Collective from October 2023 with Southwark Council as a partner. This will support 160 businesses across the borough the develop decarbonisation plans using UK Share Prosperity Fund (USPF) funding totalling -£550k - £200k has also been given as a grant by the council to ReLondon for business decarbonisation work	Deliver business decarbonisation support through Southwark Climate Collective and ReLondon	Number of businesses supported	2023	N			2025	Timeline		Medium (200k)	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.B	Establish a retrofit learning network to bring together experts to share information on the potential carbon avoidance, decarbonisation and carbon savings from making homes more environmentally friendly	Existing	Research & Design	Clr Batteson	Y	Tom Sharland	Climate Change	Pilot version of retrofitting guidance published on council website	Scope out the creation of a retrofit learning network which will offer advice to residents and business on how to reduce energy use and retrofit buildings	Launch of network	2026	N		Update retrofit learning network with additional advice and engaging	Updated actions	Resource		Low	Enabling
U. Sustainable Operations and Procurement	1. Drive behaviour changes in Southwark's businesses to reduce consumption	U.1.B	Minimise the carbon footprint of events being placed in public outdoor spaces in the borough	Existing	Implementation	Clr Mwangigye	N	Sophia Looney	Culture and Events team	Reports from major scale and cultural celebrations funded events received, data being analysed to establish emissions baseline.	Hold 4 workshops to promote the guidance and raise awareness (2024) Establish a baseline for emissions and a future pathway reduction from major scale and cultural celebrations fund community events (2024)	Annual review of ESG guide (March 2024)	2025	N		Explore funding options for ESG training		Technical (research required on events specific carbon calculator) NEW: to secure funding Resources			Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.J	Establish standards of effective carbon reduction, measurement and management within contracts	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around effective carbon management in contracts To identify data gaps in data Create a robust and flexible data structure	Commence scoping work	2023	N		2025	Adopt strategy	Resource		Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.B	Ensure that the social Value review includes sustainability and decarbonisation criteria so that there is a greater influence when bids are being evaluated	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Social Value strategy review	Commence scoping work	2023	N		2025	Resource			Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.V	Introduce a carbon neutral aligned procurement policy with workable models for its use and application during the procurement process and contract management	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around a carbon neutral aligned procurement policy	Commence scoping work	2023	N		2025	Resource			Low	Enabling
U. Sustainable Operations and Procurement	3. Decarbonise the council's pension fund	U.3.J	Make the council's pension fund zero carbon by 2030 at the latest and earlier if more zero carbon funds become available sooner	Existing	Implementation	Clr Cryan	Y	Cive Pathayman	Finance	Changes to the Fund's investments during 2023/24 have resulted in the carbon footprint reducing further. As of 31 March 2024 there has been a 79% reduction in the pension fund's carbon footprint since first measured in September 2017	Weighted carbon intensity of portfolio is reduced. Reduction in the value of holdings in the non-low carbon (legacy) category a maximum of 15% of total Fund holdings in legacy category by March 2024	Deliver short term goals set out in the net zero 2030 pension target	2030	N			Technical (dependent on the availability of decarbonisation products in the market that meet the Fund's requirements) The transition of assets from legacy to low carbon products will depend on products available in the markets that meet the Fund's requirements. It will also depend on future changes to the Fund's investment strategy before 2030. These factors will all influence any costs associated with moving assets between investments and cannot therefore be quantified in advance	Direct			
U. Sustainable Operations and Procurement	4. Embed climate change awareness across the council	U.4.J	All people appointed by the council to take care of Southwark must be well versed in the effects of climate change on people and nature in Southwark	Existing	Research and Design	Clr Batteson	N	Tom Sharland	Climate Change	Early scoping work commenced. Pilot planned for 24/25	Develop climate emergency training module for staff with HR	Pilot Delivered	2023	Y	Resourcing		2025	Resource		Low	Enabling
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.J	Develop Urban Greening Factors for our neighbourhoods through the Early Review of the Southwark Plan	Existing	Research & Design / Engagement	Clr Dennis	N	Stephen Platts	Planning Policy	UJCF aspect is being met for major schemes being met in line with the London Plan. The potential for a Southwark Plan UJCF will be investigated in the Southwark Full Plan Review	UJCF new mandatory and being implemented. Plan review Jan - March 2025	Formal consultation on the Early Review of the Southwark Plan	2025	N		Conduct the Full Plan Review of the Southwark Plan (2023)	Reg. 18 consultation on the Full Plan Review of the Southwark Plan.	Resource Timeline		Low	Enabling
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.V	Review the current approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity	Existing	Implementation	Clr Mwangigye	N	Max Clubb / Sophia Looney	Parks & Leisure	Trials continue on alternative weed control measures.	Draft pesticide policy adopted by council	Draft Pesticide Policy produced	2024	N		Implementation of new Pesticide Policy adopted across the council	Resource Timeline		Low	Enabling	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.J	Identify potential green corridors between key green spaces/sites of importance for Nature Conservation	Existing	Research and Design	Clr Mwangigye / Clr Dennis	Y - Deputing	Sophia Looney / Steve Platts	Parks & Leisure / Planning Policy	Continuing to explore how biodiversity (i.e. funding pot) will be used for green corridors and supporting projects. Potential projects have been identified and initial funding principles have been devised	Identify and consult on options for projects and supporting policy within the early review of Southwark Plan	Fund projects	2024	N		2025	Launch of public facing fund projects		Low	Enabling	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.B	Develop, support and expand Southwark's Biodiversity Partnership and their capacity to bid for and deliver local schemes.	Existing	Engagement	Clr Mwangigye	N	Sophia Looney	Parks & Leisure	The partnership continues to meet quarterly. A new external chair has been in post since February. The ecology team plan to start a newsletter for members of the partnership which will include suggestions of external funding and grants	Partnership continues to be managed by the council. First newsletter to be published in 2024	Expand partnership, continue to communicate funding opportunities, best practice, new initiatives across the partnership, deliver INAP targets	2024	N			Resource		Low (£1k)	Enabling	

W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.1	Make Southwark the first inner London borough to have over 100,000 trees and encourage tree canopy to cover 24% of public land	New	Implementation	Clk Mwangiye	Y	Sophia Looney	Parks & Natural Environment	100,000 trees achieved. Over 5,000 trees planted this planting season. Canopy cover currently estimated to be 18.24%. Planning for the 24/25 planting season underway	20,000 trees are planned for planting by 2026	20,000 trees are planned for planting by 2026	2024	N		Action Complete. A new CDP target to be considered and funding secured	2026	Resource	Low	Direct		
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.1	Work with local people and schools to find and plant 20,000 trees	New	Implementation	Clk Mwangiye	Y	Sophia Looney	Parks & Natural Environment	17 schools engaged to plant 586 trees and 225 volunteers engaged. We continue to engage with schools to plant trees in the upcoming planting season	Scoping work will be undertaken with local communities and schools to identify areas where more trees can be planted and to assess innovative ways of increasing tree canopy cover	10 schools 2000 volunteers	2024	N		A new milestone linked to an updated CDP target.		Resource	Low	Direct		
X. Residents have greater access to nature	1. Work with local people to create more nature sites, woodlands and urban planting	X.1.1	Designate more land in the borough for allotments	Change to "Designate more land in the borough for food growing plots"	Existing	Complete	Clk Mwangiye	Y	Sophia Looney	Parks and Natural Environment	Action now complete. Objective of 200 allotment plots delivered with 211 plots built in 23/24, with a further 9 planned through 24/25. This includes 26 plots at Round Road, the biggest community garden built since the community gardens have been in poor	Objective of 200 Plots by 2023/24	Number of plots	2023	N				Resource	Low	Enabling	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.1	Ensure all of our future council homes projects increase biodiversity	New	Engagement / Implementation	Clk Mwangiye / Clk Davis	Y	Stephen Platts	Planning Policy / Southwark Construction	Biod Biodiversity policy in the Southwark Plan (2022) is adopted and requires an uplift in biodiversity in developments. Preparation of planning guidance in Climate Change and Environment Supplementary Planning Document (SPD) underway. Ensures all of our future council homes projects achieve a minimum of 10% BNG onsite	Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD) Adopt Climate and Environment Supplementary Planning Document with further guidance to meet biodiversity net gain requirements Introduce internal processes to evaluate, monitor and enforce biodiversity net gain plans	Formal consultation on the Early Review of the Southwark Plan and adopt updated planning policy to deliver with biodiversity net gain requirements 2024 for adoption of the SPD. 2025 for formal consultation on the Early Review. 2023 for establishment of BNG systems	2024 for adoption of the SPD. 2025 for formal consultation on the Early Review. 2023 for establishment of BNG systems	N	1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Req. 18 consultation on the Early Review of the Southwark Plan and adopt updated planning policy requirements. The draft Climate and Environment SPD adoption following external consultation. Introduce internal processes to evaluate, monitor and enforce biodiversity net gain plans.	Resource	Timeline	Low	Enabling	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.1	Develop a climate change adaptation strategy	New	Engagement	Clk Bateson	N	Tom Shartland	Climate Change	Climate Resilience and Adaptation Strategy adopted Feb 2024	Action is now complete		2023	N				Resource	Timeline	Low	Enabling	
Z. Define an offsetting strategy for residual emissions	1. Develop a strategy for residual emissions	Z.1	Develop a carbon offsetting strategy to address the emissions not tackled by direct actions in the borough	Existing	Research & Design	Clk Bateson	N	Tom Shartland	Climate Change	Initial research underway, including discussions with BIDs and local businesses on their approach to offsetting.	Finish review of offsetting / insetting opportunities to further reduce carbon emissions. In the council's supply chain, explore options alongside development of Southwark Green Finance initiative.	Strategy published	2024	N			2025	Timeline	Low	Enabling		
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A01	Increase the number of cool spaces, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	Increase the number of cool spaces and shading, ensuring good coverage in the parts of the borough that are most at risk from high temperatures	New	Research and Design	Clk Bateson	N	Tom Shartland	CCT	None to date	Map areas with most exposure and vulnerability to overheating and increase the number of 'cool spaces' in our buildings.	Increase by 5 the number of new cool spaces by 2026	2026	N				Low	Adaptation and Resilience		
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A02	Provide social care workers who visit vulnerable residents in their homes with monitoring means of monitoring home temperatures	New	Research & Design	Clk Akoto	N	Sargeta Lealy	Public Health	Research undertaken by Public Health team. Started pilot providing thermometers to most vulnerable care home clients	Deliver pilot projects with most vulnerable care homes	Pilot project delivered and reviewed	2024	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A03	Improve insulation standards in district heating pipes to decrease heat and temperature losses at the pipe networks within buildings	New	Delivery	Clk King	N	Suart Davis	Housing (GH)	District heating pipework project at Aberfeldy House to reinsulate pipes has been delivered. Feasibility studies are being delivered across a number of other sites. These could help identify sites that need pipe insulation upgrade.	Deliver Aberfeldy House pipework project.	Aberfeldy House project delivered	2025	N		Complete feasibility studies	Cost	High to very high	Adaptation and Resilience			
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A04	Ensure our parks provide shading for our residents as our summer weather gets hotter	New	Research and Design	Clk Mwangiye	N	Sophia Looney	Parks & Natural Environment and Programs team	Ongoing park establishment programme - to work to date. Pilot to be planned through Q1-Q2 24/25	Consider hotter weather as a design	Pilot shading in a planned project.	2025	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A05	Expand the Green Homes Advice Service to help residents deal with overheating by retrofitting their homes.	New	Implementation	Clk Bateson	N	Tom Shartland	CCT	The green homes advice service is up and running in partnership with London Southwark University (LSU) and work has been undertaken to determine how best advice around overheating could be targeted	Launch overheating advice for residents	Number of residents receiving advice about overheating for their home	2024	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A06	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	New	Implementation	Clk Davis	N	Stephen Platts	Planning Policy	Mapping out of evidence base needed to implement policy changes for the partial review of the Southwark Plan. Initial drafting and research of some SPD chapters including energy	The Early Review of the Southwark Plan will include 'High Sustainability Standards' which include Supplementary planning guidance. Has been generated to support the current overheating policy in the Southwark Plan in the Climate and Environment SPD.	Once the evidence is complete, policy will be drafted for formal consultation Consultation on SPD	2025 2024	N	1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Once the evidence is complete, policy will be drafted for formal consultation. The draft Climate and Environment SPD adoption following external consultation.	Resource	Timeline	Low	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A07	Develop an approach to identify 'hot homes' and residents who are most vulnerable to this issue have cooler homes.	New	Research and Design	Clk King	N	Tom Shartland	Climate Change Team	Held initial meetings exploring a collaborative multi-council team approach to H40 Homes	Scope projects for a multi team approach to tackling hot homes for the most vulnerable.	Projects in place with prioritised homes.	2025	N					Low to High	Adaptation and Resilience		
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A08	Work collaboratively to collect and device data and digital tools so we can better understand and plan for current and future climate risk	New	Research and Design	Clk Bateson	N	Tom Shartland	CCT	Ongoing work with London Councils, GLA and Bloomberg to look at borough climate risk mapping	Undertake climate risk mapping and identify new data sources	Publish borough climate risk map	2025	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A09	Prepare a wildfire emergency plan	New	Research and Design	Clk Williams / Clk Bateson	N	Steven Gaskell	Emergency Planning	Southwark currently consider wildfires in its internal borough risk register and is working to update the risk register in line with the London Risk Register. Parks and Leisure teams have also identified sites that are particularly at risk of wildfires. This is also considered in the public facing community risk register which is published on the council's website. Southwark also has published a generic emergency plan. This framework supports management of any emergency incident	Create a wildfire plan to respond to any wildfires. Identify high risk areas (such as grasslands in parks) and mitigations.	Plan prepared	2025	N					Low	Adaptation and Resilience		

Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	IA10	Update the Southwark Streetscape Design Manual to include climate adaptation through sustainable design, incorporating nature based solutions that are more resilient to climate change.	New	Research and Design	Clr McAuh	N	West Club	Highways	Nature based solutions already recommended in the Southwark Streetscape Design Manual - Design Standard DS003 which was written in 2022. It refers to Swales and ribs in section 2.14, Biodiversity systems (or rain gardens) in section 2.16 and ponds wetlands & basins in section 2.18. The new Highways contract is up for renewal by May 24, plans and progress need to be made prior to the selection.	Prior to the selection of the next Highways contractor, the Southwark Streetscape Design Manual to be reviewed to include climate adaptation through sustainable design, and nature based solutions	Inclusion of new climate adaptations	2026	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	IA11	Develop a Highways Heat Resilience for sanding roads during periods of extreme high temperatures.	New	Research and Design	Clr McAuh	N	West Club	Highways	No work to date. A cold network exists which could be replicated	Update contracts to include sanding machines so that the machines are available should it be needed in the event of hot weather	Contracts obtained amended to include sanding capable machines	2025	N		Funding and resource			Medium	Adaptation and Resilience		
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which retains water	IB01.1	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.	New	Implementation	Clr McAuh	N	West Club	Flood Risk	Draft is prepared and going to Cabinet for adoption in 2024	Adoption of Strategy	Adoption of Strategy	2024	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which retains water	IB01.2	New Action - Increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.	New	Implementation	Clr McAuh	N	West Club	Flood Risk	SLUDs Programme planning complete and delivery commenced.	Commence delivery of SLUDs programmes	Number of projects delivered	2028	N					Medium	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB02	Ensure at least 10% of the footprint of new highway and public realm projects is blue-green infrastructure.	New	Implementation	Clr McAuh	N	West Club	Highways	All projects for the last 6 months to demonstrate 10%. This is already the target, looking for evidence of completion before increase target to a higher percentage.	All projects to demonstrate at least 10% of total green infrastructure and seek a higher percentage where possible	Number of projects per year	Ongoing	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB03	Explore options for a Riverside Strategy for borough riverside defence.	New	Research and Design	Clr McAuh	N	West Club	Flood Risk	No work completed to date	Riverside working group to discuss Riverside Strategy and agree next steps	Complete preparation of a Riverside Strategy	2030	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB04	Update our Strategic Flood Risk Assessment to ensure it takes into account increased risk from a changing climate.	New	Research and Design	Clr Denis	N	Stephen Platts	Planning Policy	Initial scoping work underway.	Commission consultants to prepare SFRA	SFRA update complete	2025	N					Low	Adaptation and Resilience		
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	IC01	Roll out best practice water saving measures across the council's buildings, operations and spaces	New	Research and Design	Clr Mwangiye / Clr Cryan / Clr King	N	Tom Shaland / Sophia Looney	CCT / Leisure	No work completed to date	Undertake baseline exercise to understand existing water consumption and to inform next steps	Complete baseline exercise	2025	N					NA	Adaptation and Resilience		
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	IC02	Prepare and adopt planning guidance to minimise water use through relevant new Supplementary Planning Documents (SPDs)	New	Research and Design	Clr Denis	N	Stephen Platts	Planning Policy	The Climate Change and Environment SPD includes a section on reducing water usage in line with PF2 Reducing Water Use. The SPD will go to Cabinet for external consultation in July.	Publish SPD for consultation and adopt	SPD to go to formal consultation	2024	N		1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. 24 2025	The Climate and Environment SPD adoption following external consultation.	Low	Adaptation and Resilience		
Water is conserved and not wasted	Parks, gardens and green spaces are adapted to be drought resistant	IC03	Explore options to adapt public parks and green spaces to be drought resistant.	New	Research and Design	Clr Mwangiye	N	Sophia Looney	Parks & Natural Environment Parks and Programmes team	A transformative approach aimed to combat water scarcity has been delivered over the past nine years in Southwark introducing drought-resistant plant species as well as grouping plants based on their water requirements. Feasibility study completed to identify climate resilience measure of cisterns including tap replacement.	Implementation of smart irrigation controllers that will adjust watering schedules based on real-time weather conditions and soil moisture levels, thereby enhancing water efficiency in green spaces. Explore rainwater harvesting for a pond in the Barry Canal walk and water a new forest at Colston Park	100% of all species drought resistant where required	Ongoing	N		Commission plant room conditions survey. Replace end of life pool plant with more efficient plant.	2025	205 reduction in water use across the leisure estate	ibc	Adaptation and Resilience		
More sustainable locally sourced food and resilient local economy	Strengthened local economy, with an increase in local trade reinvesting in our local economy	ID02	Undertake climate risk assessments on our services and ensure they are resilient so that the most vulnerable can access them, including conducting an extreme weather risk assessment for Southwark Council's workforce.	New	Research and Design	Clr Cryan / Clr Balfourson	N	Tom Shaland / Ben Plurt	Human Resources Team Climate Change Team	No work completed to date	Undertake research on how council services will be impacted by overheating	Meet with key stakeholders to agree a framework around corporate response to extreme weather.	2025	N					Low	Adaptation and Resilience		
More sustainable locally sourced food and resilient local economy	Local food suppliers and local food production is maximised	ID03	Use the Sustainable Food Strategy to increase food growing spaces in the borough	New	Research and Design	Clr Akoto	N	Sargeta Lealy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PoCab in Oct 2023/24	Map out and identify additional pieces of land that could be utilised for food growing in the borough.	Number of food-growing plots. 200 new food-growing plots were identified in the borough.	2024	N			Explore how use of existing and newly developed spaces can be maximised and protected for food growing and community use e.g. via the Land Commission	2025	Public health are involved in reviewing planning applications	Medium	Adaptation and Resilience	
More sustainable locally sourced food and resilient local economy	Increased capacity for cultural food and reduce food waste	ID04	Map emergency food provision in the borough for different food cultures and identify how to fit in gaps in provision and increase the diversity of food available in the borough	New	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PoCab in Oct 2023/24. SFAA map developed in FY23/24	Identify and map existing local food distribution centres such as food banks	SFAA map produced	2024	N		Develop project to support provision of culturally appropriate food to food hubs and people experiencing food insecurity	Both over 100 SFAA members	Commission service(s) that seek to make cultural food more accessible and affordable for residents. An approach to improving food project's understanding about culturally appropriate food is established and implemented, including a shared definition of what is meant by culturally appropriate food.	2024	Number of food projects supported.	Low	Adaptation and Resilience
The local environment of community is resilient to new pests and diseases	Protect the local community from new and existing pests and diseases	IE01	Ensure climate adaptation is central to biodiversity plans that we present and commission services that seek to make cultural food more accessible and affordable for residents.	New	Implementation	Clr Mwangiye / Clr Akoto	N	Sargeta Lealy / Sophia Looney	Ecology / Parks	No work completed to date	The preparation of a Biodiversity Plan and Local Nature Recovery Strategy as required by our statutory Biodiversity Duty.	Completion of Biodiversity Plan and Local Nature Recovery Strategy	2025	N		Updated website			Low	Adaptation and Resilience		

The local environment and community is resilient to new pests and diseases	Protect biodiversity from new and existing pests and diseases	1E02	Implementation of advanced monitoring techniques, such as drones equipped with cameras, to quickly detect and identify new pests or diseases in urban areas.		New	Research and Design	Cic Mwanginye	N	Sophia Looney	Trees	Have recently procured a company to undertake drone surveillance of ash trees with wooded areas to map spread of ash dieback.	Complete initial survey in woodlands in 2024. Integrate data into Southwark maps. Repeat every 3 years or repeat earlier if issue arises.	Complete initial survey	2024	N								50k	Adaptation and Resilience
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